CHAPTER 2

RESEARCH, DEVELOPMENT, TEST, AND EVALUATION (RDT&E)

A. POLICIES

The Military Services are responsible for the RDT&E of ammunition items to be assigned to the SMCA. The process of transferring responsibility from the developing Military Service to the SMCA is called transition. Transition is a gradual process. It begins early in the life of an ammunition item and continues until the SMCA assumes management responsibility. Some responsibilities and authorities are retained by the developing Military Service even after the item has been transitioned to the SMCA. The complex relationships between the SMCA, the developing Military Services, and the DoD call for detailed agreements for collaboration and coordination. This chapter describes the formal agreements between the SMCA and the AMRAD Committee and between the SMCA and the developing Military Services. It also explains the transition of ammunition items from the developing Military Service to the SMCA.

B. RDT&E COLLABORATION AND COORDINATION

1. Collaboration between the SMCA and the AMRAD Committee

a. This collaboration shall be according to Deputy Secretary of Defense Memorandum, Revised Terms of Reference (TOR) for the Armament/ Munitions Requirements Acquisition and Development (AMRAD) Committee, November 16, 1982 (Appendix A).

b. The Office of the EDCA is the SMCA'S principal agent for collaboration with the AMRAD and shall represent the SMCA at AMRAD meetings, conferences, and exchanges.

c. The Chairman, AMRAD is the Committee's principal agent.

d. The SMCA and AMRAD shall meet at least twice a year. The date, location, and agenda for each meeting are mutually agreed upon.

e. The SMCA and the AMRAD shall consult continually on matters of mutual interest and concern. Consultation shall be through:

(1) Participation in meetings that relate to both parties.

(2) Exchange of draft documents for comment, evaluation, and impact assessment.

(3) Exchange of documents of mutual interest to ensure both parties are equally informed.

2. Coordination between the SMCA and the Air Force and Navy Ammunition Development Organizations

a. HQ, AMCCOM shall provide an on-site capability at Air Force and Navy locations for SMCA collaboration in RDT&E of ammunition items to be assigned to the SMCA. Liaison positions have been established at the Armament Division (AD), Eglin AFB, FL, for the Air Force and the Crystal City offices of NAVSEA and NAVAIR, Arlington, VA for the Navy through memoranda of agreement (MOA) between the SMCA and the developing Military Services.

b. The developing Services Logistics Command may establish an on-site capability with the SMCA at AMCCOM locations. This should be accomplished by an MOA between AMCCOM and the developing Service's Logistics Command.

C. ANNUAL REVIEW OF RDT&E PROGRAMS

1. The Military Services engaged in RDT&E of ammunition to be assigned to the SMCA shall, at least once a year, provide a program status briefing to the SMCA. The objectives of the review will be to:

a. Provide an overview, to the command level, of new and ongoing development programs.

b. Present and evaluate a program acquisition strategy plan.

c. Highlight concerns on individual acquisition strategies.

d. Describe firmness or stability of programs.

e. Emphasize areas that need SMCA attention.

f. Discuss potential candidates for joint service programs.

2. The sponsoring Military Service shall:

a. Propose the annual agenda, date, location and, as mutually agreed with the SMCA, schedule and present the briefing.

b. Brief, as a minimum, the standard briefing charts (figure 2-1).

c. Provide information on the program acquisition strategy plan required by paragraphs D.2.b and c. (Also see figure 2-1, chart IV.)

I. DESCRIPTION:

Definitively describe the item/system.

Figure 2-1. Standard Briefing Charts.

11. SCHEDULE:

	DATE
Start 6.3	
Full-Scale Development (FSD) Contract Award	_____
Preliminary Design Review (PDR)	
Critical Design Review (CDR)	_____
Production Readiness Review (PRR)	_____
LRIP Decision	
LRIP Contract Award	_____
FCA	
PCA	_____
Full-Scale Production Decision	_____
First Full-Scale Production Award	_____
Actual Delivery _____ Per Month Beginning	_____

Figure 2-1 (Con't). Standard Briefing Charts.

III. PROGRAM:

	FY	84	85	86	87	88	89
FUNDS: R&D							
PROD QTY							

	FY	90	91	92	93	94	95
FUNDS: R&D							
PROD QTY							

SOURCE OF INFORMATION:

(Start with current FY plus 11 years)

Source of information (FYDP date _____ President's Budget, BES, POM)

Figure 2-1 (Con't). Standard Briefing Charts.

IV. ACQUISITION STRATEGY PLAN:

In a bullet format, outline the Acquisition Strategy Plan required by paragraphs D.2.b. and c., DoD 5160.65-M.

Figure 2-1 (Con't). Standard Briefing Charts.

V. ACQUISITION:

Phase: Phase in life cycle: validation, full-scale engineering development, LRIP, or full-scale production.

Joint Acquisition Strategy Plan: Date plan is/or was accomplished and synopsis of the strategy.

Contract Information:

Contract Award: Date awarded or planned for award.

Type of contract and degree of competition, sole source, completion selection sources, etc.

Problems of Proprietary Data:

Warranties:

Past: Contractor(s) in previous phase

Future: Next phase and planned contract type and competition.

Warranties:

Contractor testing requirements:

Figure 2-1 (Con't). Standard Briefing Charts.

VI. TECHNICAL DATA:

Show the different components for which technical data packages (TDP) are being obtained to support the acquisition strategy. Show both metal parts and LAP where applicable. Include date competitive reprocurement TDP will be validated.

Show commonality with other items/systems.

Energetic material/chemical material: Identify type and quantity per each item/submunition. Also, show alternate fill when appropriate.

Precision components: If the item/system uses any gear or pinions that must be cut or bobbed, give quantity per item. Embedded Computer: Identify software/firmware requirements. Unique provision for reliability and maintainability that involves the SMCA .

Figure 2-1 (Con't). Standard Briefing Charts.

VII. SYSTEM TEST REQUIREMENTS:

List unique testing requirements that involve SMCA to include facilities, and equipment needed for tests.

Figure 2-1 (Con't). Standard Briefing Charts.

VIII. MANAGEMENT:

Industrial Preparedness Planning. Will the item be a mobilization item?

Design to Cost $_____

Transition Date _____

TP/TG Last Meeting _____

Next Meeting _____

Transition Plan Status _____

Figure 2-1 (Con't). Standard Briefing Charts.

IX. SERVICE TEAM MEMBERS:

TITLE	OFFICE SYMBOL	NAME	EXTENSION
Prog Mgr			
Engr			
Production			
Logistics Manager			
GFM			
Tech Orders			
Data Mgr			
CM			
QA			
R&M			
Test			
Safety			
Packaging			
PGM Analyst			
Budget			
Cost Analyst			
Contracts			
Contractor			
PEP/MUT/Facilities			
SMCA Focal Point			

Figure 2-1 (Con't). Standard Briefing Charts.

x. SMCA ACTIVITY:

ITEM/SYSTEM

AS OF (DATE)

TITLE	PROJ NO	TYPE	YR	COST ($M)	EST COMP DATE	STATUS	LOCATION	REMARKS
PROJ TITLE	4 DIGIT#	MMT				FUNDED		
		IPF				UNFUNDED		
		EXPANSION				COMPLETE		
		OMNIBUS				PLANNED		
		PROVEOUT				AS APPLICABLE		
		AS APPLICABLE						

Information Source: PBMA

Figure 2-1 (Con't). Standard Briefing Charts.

XI. SERVICE NEEDS:

MM&T

Metal Parts

LAP

Propellant & Explosives

Projects the Service needs that SMCA is not presently planning.

Figure 2-1 (Con't). Standard Briefing Charts.

XII. ISSUES:

Lists issues with SMCA

R&D Issues

Production Issues

Integrated Logistics Support (ILS) Issues

Figure 2-1 (Con't). Standard Briefing Charts.

d. Provide documentation at the time of the briefing in the quantity agreed upon with the SMCA.

e. Document actions agreed upon as an action plan.

f. Invite the EDCA.

3. The SMCA shall:

a. Propose agenda topics and provide for presentations pertinent to the program theme.

b. Provide documentation at the time of the briefing in the quantity agreed upon with the sponsoring Military Service.

c. Provide an evaluation of the program acquisition strategy plan required by paragraphs D.2.b and c.

D. SMCA PARTICIPATION IN ACQUISITION

1. The Basis of Collaboration. DoD Directive 5160.65 requires the SMCA and the Military Services to collaborate with each other throughout the RDT&E of conventional ammunition. This RDT&E collaboration is further defined by DoD Instruction 5000.2.

2. Program Initiation

a. The SMCA shall collaborate with the Military Services and the AMRAD Committee to:

(1) Meet standardization objectives prescribed by DoD Directive 4120.3.

(2) Provide ammunition and production acquisition schedules and costs in Decision Coordinating Papers (DCPs) or program memoranda as prescribed by DoD Directive 5000.1.

(3) Provide logistics implications in acquisition planning as prescribed by DoD Directive 5000.1 and DoD Instruction 5000.2.

b. The Military Services shall collaborate with the SMCA during the formulation of an acquisition strategy. The development project officer notifies the transition office of primary responsibility (OPR) and the SMCA point of contact, the Weapons System Management Directorate (AMSMC-ASI (R)), of i terns or system ready for preparation or updating of the Decision Coordinating Paper (or other decision document) no later than the end of 6.3B, validation phase. The project officer will certify to the Milestone 11 (full scale engineering development and production) decision authority that the acquisition strategy has been prepared in consultation with the transition OPR and the SMCA. This is to ensure

collaboration in the formulation of acquisition strategy used in support of the full-scale development and production decision process.

c. The development project officer for the lead DoD Component will normally convene a strategy panel, or comparable board, to develop/critique acquisition strategy proposed for Milestone II and follow-on acquisition phases. Membership shall include the transition OPR and the SMCA Activity Weapons Systems Matrix Manager. The format and content of the acquisition document will be directed by the Services, and will include as a minimum:

(1) Program Management/Program Structure Approach. Explain management options considered with rationale for management structure decision. Discuss transfer/transition and component breakout versus system acquisition.

(2) Procurement (Contracting) Strategy. Discuss types of contracts contemplated. Explain how competition will be achieved. Identify if the program is a candidate for multiyear contracting.

(3) Manufacture/Product ion

(a) Industrial Resource Assurance. Actions by industry or government to improve industrial base responsiveness. Capability of the industrial base and availability of the resources to meet required production acceleration and surge rates.

(b) Economical Production Rate. Plans for economical rates of production and the capability of the existing production base to meet those requirements.

(c) Production Facility Requirements. Early identification, definition, and refinement to ensure they are programmed, funded, designed, developed, and completed in proper sequence with the overall acquisition effort.

(d) Manufacturing Technology. Identify technology efforts needed to reduce production and/or cost risks.

(4) Program Schedule. Present major efforts to be accomplished with estimated dates of completion.

(5) System Design Principles. Discuss those areas of design, (quality, reliability and maintainability, safety, test and evaluation, data management, design to cost, integrated logistics support) that may require special attention of the SMCA.

d. The Development Project Officer for the lead DoD Component will continue to involve their transition OPR and SMCA during program

evolution as individual strategies are refined into the detailed plans required for executing the acquisition. This will be accomplished by continuing to include Service transition OPR and SMCA functional representation in executing the program.

3. Full Scale Engineering Development

a. The Military Services shall collaborate with the SMCA to establish an acquisition strategy. The individual strategies will address the production base to be used for full-scale development and subsequent production to include:

(1) Manufacture Method and Technology (MM&T) projects.

(2) Modernization and expansion projects.

(3) Site selection planning and execution.

(4) Planning for production, engineering, industrial preparedness, and surge.

(5) Contracting approach.

(6) Component breakout versus system acquisition.

(7) Technical data/configuration management to support competitive procurement.

b. The SMCA shall:

(1) Fabricate developmental ammunition at the request of the Military Services with their resources (see Chapter 6, section C).

(2) Collaborate with the Military Services by providing logistics assessments on facilitizing limited (initial, low rate) production. These assessments will emphasize the cost, economics, and operational implications of using existing production facilities for use by the developing Services in acquisition planning.

(3) Collaborate with the Military Services on logistics support planning (DoD Directive 5000.1).

4. Production

a. The SMCA shall procure LRIP items at the request of the developing Services with provided resources.

b. The developing Service shall confirm the system or item is ready for production.

c. The SMCA shall confirm that the system will meet the forecast schedule.

E. TRANSITION OF CONVENTIONAL AMMUNITION FROM THE DEVELOPING SERVICE TO THE SMCA

1. Objectives. Objectives are to:

a. Establish and maintain an effective interchange between the developing Military Services and the SMCA on transitioning responsibilities to the SMCA.

b. Ensure the SMCA has sufficient lead time and technical documentation to carry out the DoD assigned functions of procurement, production, technical support, storage, transportation, quality assurance, wholesale supply, maintenance and renovation, demilitarization and disposal of conventional ammunition.

c. Establish procedures for joint participation between the SMCA and the developing Services in preparing and executing transition plans (TPs) for items to be transitioned to SMCA.

2. Policies

a. General. Transition to the SMCA shall take place at the time of approval for production (Army: type classification; Navy: approved for full production; Air Force: Program Management Directive for Production) and after LRIP.

b. Transition Planning and Tracking. Formal transition planning is accomplished by the Transition Planning and Tracking Group (TPTG). The chairperson of the TPTG shall be designated by the developing Service.

. The Transition Plan. A transition plan (TP) shall be preparedcfor all items designated for SMCA transition. In some instances, a single component (such as a warhead, projectile, or fin) may constitute a complete TP. While the detailed planning contemplated by this TP applies to the more costly and complex items, its principles are appropriate to the transition planning for the simplest of items. For example, a one-page TP may be sufficient for some items; a complex system will require and contain greater detail. The TPTG will tailor the TP to fit configuration management, safety, quality assurance, acquisition, to achieve a well planned transition. The purpose of the TP is to:

(1) Provide a disciplined management tool for timely and orderly transition to the SMCA.

(2) Provide visibility of the transition process and progress to all participants.

(3) Establish responsibilities, identify tasks and milestones for activities involved in the transition.

(4) Establish and maintain a realistic and achievable transition date (TD).

(5) Document the transition process. The transition plan shall be updated and maintained on a current basis until identified tasks are completed.

d. Data Check List. The TPTG shall refer to the Data Checklist (figure 2-2) to determine the applicability of each data element to the item being transitioned. The TP will identify each element to be satisfied.

e. The Transition Agreement. A transition agreement shall be included under section III of each TP. When signed by the SMCA and the developing Service, the agreement confirms that all commitments made in the transition plan have been met, and that the SMCA accepts responsibility. This does not include residual tasks that are the responsibility of the developing Service. When a completed a letter from the developing Service to the SMCA certifying completion and retune reply from the SMCA will constitute transition authority for residual tasks.

f. Criteria for Transition. The following criteria are to be used to establish the item TO. After the date is established, the criteria serves as final assessment gates for implementing the transition action. Criteria are:

(1) Major design engineering activity has been accomplished and design stability achieved.

(2) The developing Service certified through a Release for Production Document/Approved for Service Use the item has advanced where full scale production is warranted.

(3) Technical documentation is sufficient to support full-scale production.

(4) Configuration product baseline is establi shed.

(5) The producibility engineering and planning effort is completed.

(6) SMCA documentation set is available to support procurement.

DATA CHECKLIST

DATA ELEMENT	TO AMCCOM	REQUIRED TIMEFRAME	ORGANIZATION RESPONSIBLE TO PROVIDE
Acquisition Strategy	AMSMC-AS		
Advanced Procurement/ Acquisition Plan	AMSMC-PD/DS		
Producibility Plans	AMSMC-PD		
Bill of Materials	AMSMC-PD		
TOP	SMCAR-ES		
Unit Cost (Components and LAP)	AMSMC-PD		
NSNS	AMSMC-PD/DS		
DoDICs	AMSMC-PD/DS		
Test Results for First Article and Production Lots with Associated Costs	AMSMC-PD		
Availability/Location/Condition of Industrial	AMSMC-PD		
Identification of Production Problems Encountered During LRIP	AMSMC-PD		
Identify and Provide Copy of all Technical Manuals/ Technical Orders	AMSMC-PD/DS		
Contract Files Including Development and Production Contracts	AMSMC-PD		

Figure 2-2. Data Checklist.

DATA CHECKLIST (continued)

DATA ELEMENT	TO AMCCOM	REQUIRED TIMEFRAME	ORGANIZATION RESPONSIBLE TO PROVIDE
Provide during pilot production and LRIP the ADC and ballistic firing records to the DoD ACD repository in AMSMC-QAD	AMSMC-QA (R)		
Provide (if reference ammunition lots are required by the TDP) an interim calibration lot of ammunition for AMCCOM to use in acceptance	AMSMC-QA (R)		
Whether the item will require surge/mobilization planning, if so, state surge/mobilization levels	AMSMC-IR/DS		
Component breakout/procurement factors to include listing of propellants and explosives and quantities	AMSMC-IR/PD		
Item(s) replaced and when replaced item(s) will be phased out of the system	AMSMC-IR		
Equipment and facilities SMCA will be required to provide support to mobilization and production requirements	AMSMC-IR		
An Acquisition Plan outlining how low rate/full production will be accomplished	AMSMC		
Plans and phasing for preplanned product improvements, MM&T and IPF	AMSMC-IR		

Figure 2-2 (Con't). Data Checklist.

DATA CHECKLIST (continued)

DATA ELEMENT	TO AMCCOM	REQUIRED TIMEFRAME	ORGANIZATION RESPONSIBLE TO PROVIDE
Life Cycle Cost Analysis	AMSMC-PD/DS		
Copy of Latest Budget/ Apportionment Documentation (P-forms, if appropriate)	AMSMC-PD		
Copy of Type Classification Action approval for Service use	AMSMC-PD/DS		
Funding Profile, including total RDT&E costs and investment non-recurring costs	AMSMC-PD		
Identification of GFE and GFM	AMSMC-PD		
List of VECP's not finalized and VECP's for which Value Engineering royalty periods have not expired	AMSMC-PD		
LOA if any	AMSMC-PD/DS		
Define Quality Assurance (QA) Requirements for SMCA during production and wholesale storage phases of life cycle measurement			
Provide pilot production and LRIP copies of waivers/ deviations/ECP 's/VECP's	AMSMC-QA (R)		

Figure 2-2 (Con't). Data Checklist.

DATA CHECKLIST (continued)

DATA ELEMENT	TO AMCCOM	REQUIRED TIMEFRAME	ORGANIZATION RESPONSIBLE TO PROVIDE
Equipment and facilities to be provided to the R&D producers that will be transitioned to the SMCA	AMSMC-IR		
R&D producers and their capabilities and component sub-contractors/suppliers	AMSMC-IR		
Suggest MM&T's funded by SMCA that relate to LRIP to follow-on facilities	AMSMC-PB		
Copy of production readiness review results	AMSMC-AS		
Safety Statement	AMSMC-SF		
Hazardous Components and Safety Data Statements	AMSMC-SF/IS		
Demilitarization and Disposal Plans and Procedures	AMSMC-DS		
Environment Documentation	AMSMC-IS		

Figure 2-2 (Con't). Data Checklist.

(7) Item has been engineered for production, produced in LRIP using processes representative of those used by SMCA in full-scale production.

(8) Residual tasks to be accomplished after the TD by the developing Service are identified and milestones established in the TP. (When numerous residual tasks remain, particularly in critical areas, a later TD should be considered.)

(9) The Integrated Logistics Support (ILS) planning and implementation needed prior to the TD has been or is being accomplished according to DoD Directive 5000.39.

g. Transition. The developing Service shall determine which organization will have the responsibility for transition to the SMCA.

3. Procedures

a. The TPTG will be formed no later than 90 days after the FSED decision and will prepare a draft TP within 120 days after establishing the TPTG. In cases where accelerated development programs are planned, the TPTG must be established prior to FSED to allow lead time to accomplish the planning of program" elements for transition from development to production in a timely manner. The "TP must identify a TD and should be completed with signatures within 180 days. The TP shall be reviewed and updated as necessary. Changes must be mutually agreed upon by the developing Service and the SMCA.

b. The TP is subject to approval before implementation as follows:

(1) By the Commander of the responsible developing Service agency or his or her delegated representative.

(2) By the CG, AMCCOM, or his or her delegated representative on behalf of the SMCA.

c. The TD shall be established by the TPTG and contained in the approved TP.

d. The transition agreement will be finalized with appropriate signatures no later than 15 calendar days before the transition date.

4. Responsibilities. Each DoD Component participating in transition is responsible for accomplishing action stated here and in the TP . The individual Service commands are responsible for developing specific procedures required to implement transition.

a. The Developing Services shall:

(1) Designate OPRs for the item(s) to be transitioned and identify them to the SMCA. The OPR will write the developing Service's TPTG members names and submit them to SMCA.

(2) Identify to the SMCA major milestone events for items in full scale engineering development in which the SMCA shall participate.

(3) Organize and chair the TPTG.

(4) Approve and submit the TP to the SMCA for approval.

(5) Prepare the product baseline and information referred in figure 2-2.

(6) Approve and submit the transition agreement for review and approval at least 60 days before the TD to the SMCA

(7) Distribute the ILS plan to the SMCA.

b. The SMCA shall:

(1) Acquire the total ammunition production base according to the FAR subject to applicable laws, including the Arsenal Act, Title 10, United States Code, Section 4532. See Chapter 3, sections E and G. for procedures.

(2) Establish an OPR for the item(s) transitioning and advise the developing Military Service. The OPR identifies to the developing Service the SMCA's TPTG members.

(3) Participate in TPTG functions.

(4) Acknowledge receipt of theTP; review, approve, or corrnrent within 60 days of receipt from the developing Service.

(5) Evaluate and approve the transition agreement within 45 days of receipt.

(6) Collaborate with the developing Services on base faci l-litigation, production capability, manufacturing methods and technology, producibility engineering efforts, and products in related activities for consideration during the development phase of an item.

c. The TPTG:

(1) Prepares the TP.

(2) Periodically reviews and updates the TP.

(3) Monitors progress toward transition to the SMCA.

(4) Prepares the TA and 1 ists residual tasks.

(5) Coordinates the TD with affected Services.

(6) Disbands at the mutual agreement of the participating Services, but not before the completing residual tasks by the developing Service.

5. Elements of the Transition Plan. The TP shall consist of:

a. A cover page (figure 2-3).

b. An approval sheet (figure 2-4).

c. A coordination sheet. Signatures by all participating Service elements, or designated representatives, shall indicate full coordination.

d. Table of contents.

e. Section I - General. Briefly state the purpose and describe the item or system equipment (hereafter referred to as "item").

f. Section II - Requirements. Include the following functional areas and state the minimum required documentation set:

(1) Item Documentation and Records. Describe the specific documentation and records that apply to the transition. Include the Data Requirements Items Checklist. Define the responsibilities of the major involved elements of the developing Service and describe the physical mechanism for transfer of documentation and records. Attach documentation certifying the developing Service's "Release for Full Production" or "Approval for Service Use."

(2) Configuration Management (CM). Describe the CM methods and responsibilities needed for transition and subsequent procurements. In many cases, flow diagrams and configuration control board (CCB) memberships wi 11 need to be addressed. As a minimum, the requirements of Chapter 4, must be met.

(3) Engineering Responsibility. Describe the engineering functions to be continued by, or provided by, the developing Service and the SMCA. Be explicit in the who, what, when, and how of these functions. As a minimum, the requirements of Chapter 4 must be met.

(4) Engineering Data and the TDP. Describe methods and responsibilities for exchanging engineering data and the validated TDP among transition participants, as well as future changes to the TDP.

_____
(Date of Plan)

TRANSITION PLAN

OF THE

_____

FROM

_____
(DEVELOPING SERVICE)

TO

SINGLE MANAGER FOR CONVENTIONAL AMMUNITION

TRANSITION DATE _____

_____
REVISION NO & DATE

Figure 2-3. Transition Plan Cover Page Format.

APPROVAL SHEET

TRANSITION

OF THE

NOUN MODEL NSN
(System/Equipment/Item)

APPROVED BY:

(or Logi sties Command) _____
(DATE)

_____
(DATE)

Developing *Service* Representative _____
(or Logistics Command) (DATE)

SMCA Representative _____
(DATE)

Figure 2-4. Transition Plan Approval Sheet Format.

(5) Integrated Logistics Systems (ILS). Describe methods and responsibilities for wholesale logistics support requirements. Include the mechanism for ensuring that required wholesale logistic support data will be provided.

(6) PHST. Describe the status of the PHST product baseline (MIL-STD-1367). Any incomplete procedures, drawings, or equipment package, or those that must be provided by the SMCA, shall be identified and agreed upon. Include the transfer of packaging, transportation, and hazard classification data.

(7) Budgeting and Funding Summary. Portray the budgeting and funding status together with the responsibilities and transition participants in these areas.

(8) Procurement. Describe procurement activities, IPP, and production base plans, status of procurements, and related responsibilities for the transition process. All documented plans for business strategies, particularly as they impact on the developing Service and the SMCA, shall be maintained on a current basis.

(9) Milestone Schedules. Portray the entire transition schedule in enough depth to provide for visibility and tracking by the TPTG.

g. Section III - Agreements and Commitments (figure 2-5). The developing Service shall provide details on all agreements and commitments made during development that need to be known by the SMCA. Include all agreements between the transition participants to the transition and subsequent program support. Criteria shall be identified for determining when agreements and commitments have been satisfied.

h. Section IV. This section is reserved for transition matters peculiar to the specific item involved and not otherwise covered in the TP, including IPP data (see Chapter 3).

SECTION III - AGREEMENTS & COMMITMENTS

Transition Agreement: This agreement transitions the responsibility for procurement, production, wholesale inventory management and associated functions for the (Item) from the (applicable developing Service's Logistics Command) to the DoD Single Manager for Conventional Ammunition in accordance with the Joint Conventional Ammunition Transition Policies and Procedures for Conventional Ammunition from the developing Service to the Single Manager. The affixture of signature to the agreement acknowledges acceptance of the conditions and the transition of responsibilities from the developing Service Logistics Command to the SMCA. The agreement is to be signed prior to the time of transition. Tasks not completed as of the transition date are listed as residual tasks in this agreement, as mutually concurred in by the negotiating offices.

(Office of applicable Logistics Command) will be responsible for obtaining resolutions to the residual tasks. Tasks shall be closed upon acceptance of resolutions by the SMCA.

Residual Tasks: (To be listed prior to agreement signoff)	Expected Date of Completion

Single Manager for Conventional Ammunition, represented by the US Army Armament, Munitions and Chemical Command Rock Island, Illinois 61299	Equivalent Commander of the Applicable Developing Service Logistics Command

Figure 2-5. Agreements and Commitments Format.